

Board of Directors (in Public)

Item 6.1.1

Subject: CMAST Leadership Board CiC Key Issues Report
Date of Meeting: 26th November 2024
Presented by: Liz Bishop, Chief Executive Officer
Meeting Held: 4th October and 1st November 2024
Attended by: Liz Bishop, Chief Executive Officer

This report sets out the key assurances, risks and actions from the recent CMAST (Cheshire and Merseyside Acute and Specialist Trust) Leadership Board Committee in Common (CiC) meeting. Areas for escalation to the Board of Directors are included below as required.

1. Summary

CMAST Leadership Board met on 4th October and discussed four substantive items as follows:

Ann Marr briefly outlined for the Board the business considered and progressed by the ICB at its September meeting and the scheduling of an extraordinary Board meeting on 9th October to consider matters related to women's health.

A discussion took place proposed by the ICB Medical Director on system UEC capacity and its impact on ambulance handovers and associated congestion. Alternative approaches were explored with both NWAS and Trust CEOs open to different thinking but with a shared commitment to patient safety and minimising unintended consequences. Dr Rowan Pritchard – Jones was asked to continue exploring solutions and to impress upon Place the need to for consistent and supported hospital discharge and admission avoidance in each of C&M's localities.

The Board received updates on ICB commissioned organisational integration projects from the relevant acute Trusts involved in those activities and from Janelle Holmes on a regionally based peer improvement role focussed on elective recovery.

The Board was oriented and reminded on the milestones for delivery of a C&M Pathology operating model and associated design making with the LIMs system. A fuller update will be provided to the November meeting of the Leadership Board.

Finally the Leadership Board received a briefing from Ged Murphy, its identified CEO lead, on progress made with the Data into Action Programme and the potential benefits of this programme.

CMAST Leadership Board also met on 1st November and discussed four substantive items as follows:

The Leadership Board was provided with an analysis of the aggregate C&M position in respect of NHS corporate services benchmarking (previously referred to as Model Hospital data) for 23/4 following recently released data.

Model Hospital data highlights variation across the system using a variety of benchmarking tools, the review presented used the national median as a comparison, but did not take organisational differences into account, for example demographics, organisation type.

The Board was then provided with an update on the development of a Liverpool Adult Acute and Specialist (LAASP) Trusts programme of work and the direction of travel toward a group model.

The Board received an update on progress in delivery of the C&M Pathology target operating model and LIMS as a key enabler of this area of work.

Discussions concluded by sharing UEC experiences from across each locality, summarising the initiatives that are seen to have had most impact.

Update papers were also provided on the following areas to both meetings:

- System financial report
- System performance update

2. Recommendations

- The Board of Directors is asked to **note** the update.